



SHAPING
A GLOBALLY
CONNECTED
UNIVERSITY
TOGETHER



SHAPING
PIONEERING
EDUCATION
TOGETHER



SHAPING
EXCELLENCE
IN RESEARCH
AND ENTERPRISE
TOGETHER



SHAPING
FLOURISHING
COMMUNITIES
TOGETHER



THE SENATE

Wednesday 15 September 2021

From **09:30** to **11:30** (UK time)

Venue: **Meeting to be held online via Teams – all participants to join remotely**

AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 16 June 2021	-	Encl.	RAW
1.3	Matters Arising and Action Log	SEN/21/28	Encl.	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN/21/29	Encl.	RAW
2	DELIVERY OF STRATEGY 2025			
	Strategic Theme: Pioneering in Education			
2.1.	Review of Academic Architecture	SEN/21/30	-	JWS / MK
2.2	ACADEMIC YEAR 2021/22	Presentation / Discussion	-	Led by MJB
	<ul style="list-style-type: none"> • <i>Introduction: Vice Principal & Provost: Prof Mark Biggs</i> • <i>Pioneering in Education: Prof John Sawkins</i> • <i>Excelling in Research and Enterprise: Prof Garry Pender and Dr Gill Murray</i> • <i>Globally Connected University: Lucy Everest</i> 			
3	MATTERS TO CONSIDER			
	Items in Part Three of the agenda are presented for discussion and, where indicated, agreement/endorsement/approval.			
3.1	Senate Arrangements 2021/22	SEN/21/31	Encl.	RAW / RJM
3.2	SFC ELIR Report	SEN/21/32	Encl.	JWS
4	MATTERS TO RECEIVE			
	Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting.			
	Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate			
4.1.	Ordinances and Regulations Committee: Report of meetings held on 7 June 2021 and 23 August 2021	SEN/21/33	Encl.	FW
4.2.	Senate Committee for Interim Business and Effectiveness: Report of meeting held on 24 August 2021	SEN/21/34	Encl.	RAW
4.3.	University Committee for Quality and Standards: Minutes of Meeting held on 30 June 2021	SEN/21/35	Encl.	FW
4.4.	University Committee for Research and Innovation: Minutes of Meeting held 27 May 2021	SEN/21/36	Encl.	GP
5	ANY OTHER BUSINESS			
	Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.			

THE SENATE

Wednesday 15 September 2021

6 DATES OF FUTURE MEETINGS

2021/22: Wednesday 24 November 2021
 Thursday 27 January 2022
 Wednesday 27 April 2022
 Thursday 16 June 2022
 Wednesday 21 September 2022



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Wednesday 24 November 2021

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Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 15 September 2021	-	Encl.	RAW
1.3	Matters Arising and Action Log	SEN/21/37	Encl.	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN/21/38	Encl.	RAW
2	DELIVERY OF STRATEGY 2025 Strategic Theme: Globally Connected and Pioneering in Education			
2.1	Student Partnership Agreement	SEN/21/39	-	JWS / MK/KRR
2.2	Review of Academic Architecture Progress Report	Presentation / Discussion	-	Led by JWS
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicated, agreement/endorsement/approval.			
3.1	Semester Two Preparations	Presentation / Discussion	Encl.	RAW / RJM
3.2	Update on ERP and changes in Professional Services	Presentation / Discussion	Encl.	LE
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting. Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate			
4.1.	Senate Committee for Interim Business and Effectiveness: Report of meeting held on 15 November 2021	SEN/21/40	Encl.	RAW
4.2.	University Committee for Learning & Teaching: Minutes of Meeting held on 08 June and 02 & 16 September 2021	SEN/21/41	Encl.	JWS
4.3.	University Committee for Quality and Standards: Minutes of Meeting held on 22 September 2021	SEN/21/42	Encl.	FW
4.4.	University Committee for Research and Innovation: Minutes of Meeting held on 26 August 2021	SEN/21/43	Encl.	GP
5	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.			

THE SENATE

Wednesday 24 November 2021



6

DATES OF FUTURE MEETINGS

2021/22: Thursday 27 January 2022
 Wednesday 27 April 2022
 Thursday 16 June 2022
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Thursday 27 January 2022

From **09:30** to **11:30** (UK time)

Venue: **Meeting to be held online via Teams – all participants to join remotely**

AGENDA

Item		Paper Ref	Status	Presenter ¹
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 24 November 2021	-	Encl.	RAW
1.3	Matters Arising and Action Log	SEN-22-01	Encl.	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN-22-02	Encl.	RAW
2	DELIVERY OF STRATEGY 2025 Strategic Theme: Globally Connected and Pioneering in Education			
2.1	Review of Academic Architecture Progress Report	SEN-22-03	Encl.	Led by JWS
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicated, agreement/endorsement/approval.			
3.1	Appointment of Provosts in Dubai and Malaysia	SEN-22-04	Encl.	RAW
3.2	Update on Global Foundation College/Briefing	Presentation & Discussion	Encl.	DW/ RJM/LE
3.3	Senate Effectiveness Review Outcomes and Recommendations	SEN-22-05	Encl.	RJM
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting. Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate			
4.1.	Senate Committee for Interim Business and Effectiveness: Report of meeting held on 17 January 2022	SEN-22-06	Encl.	RAW
4.2.	Ordinances & Regulations Committee: Report of Business conducted by Correspondence	SEN-22-07	Encl.	FW
4.3.	University Committee for Learning & Teaching: Minutes of Meeting held on 18 November 2021	SEN-22-08	Encl.	JWS
4.4.	University Committee for Quality and Standards: Minutes of Meeting held on 17 November 2021	SEN-22-09	Encl.	FW
4.5.	University Committee for Research and Innovation: Minutes of Meeting held on 18 November	SEN-22-10	Encl.	SMcL

¹ Key Overleaf

THE SENATE

Thursday 27 January 2022



5 ANY OTHER BUSINESS

Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.

6 DATES OF FUTURE MEETINGS

Wednesday 27 April 2022

Thursday 16 June 2022

Wednesday 21 September 2022

Key to Presenters: RAW – Richard Williams, JWS – John Sawkins, DW – Dennis Wong, RJM – Ruth Moir LE – Lucy Everest, FW – Fiona Waldron, SMcL – Steve McLaughlin



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THE SENATE

Thursday 27 April 2022

From **09:30** to **11:30** (UK time) **12:30** to **14:30** (Dubai time) **16:30** to **18:30** (Malaysia time)

Venue: **Meeting to be held online via Teams – all participants to join remotely**

AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 27 January 2022	-	Encl.	RAW
1.3	Matters Arising and Action Log	-	Encl.	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN-22-11	Encl.	RAW
2	DELIVERY OF STRATEGY 2025 Strategic Theme: Globally Connected and Pioneering in Education			
2.1	Academic Architecture and other Strategic Developments in Learning and Teaching	SEN-22-12 & SEN-22-13	Encl.	Led by JWS
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicated, agreement/endorsement/approval.			
3.1	New Primary Academic Unit: Global Foundation College	SEN-22-14	Encl.	RJM
3.2	Update on Graduate School	Presentation & Discussion	-	SMcL
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting. Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate			
4.1.	Senate Committee for Interim Business and Effectiveness: Report of meeting held on 07 April 2022	SEN-22-15	Encl.	RAW
4.2.	University Discipline Committee: Annual Report 2020-21	SEN-22-16	Encl.	AH
4.3.	University Committee for Learning & Teaching: Minutes of Meeting held on 19 January 2022	SEN-22-17	Encl.	JWS
4.4.	University Committee for Quality and Standards: Minutes of Meetings held on 26 January & 24 March 2022	SEN-22-18	Encl.	FW
4.5.	University Committee for Research and Innovation: Minutes of Meeting held on 10 March 2022	SEN-22-19	Encl.	SMcL
5	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.			

THE SENATE

Thursday 27 January 2022



6 DATES OF FUTURE MEETINGS

Thursday 16 June 2022

Wednesday 21 September 2022



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THE SENATE

Wednesday 16 June 2022

From **09:30** to **12:00** (UK time) **12:30** to **15:00** (Dubai time) **16:30** to **19:00** (Malaysia time)

Venue: **Meeting to be held online via Teams – all participants to join remotely**

AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 27 April 2022	-	To Follow.	RAW
1.3	Matters Arising and Action Log	-	To Follow	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN/22/21	Encl.	RAW
2	DELIVERY OF STRATEGY 2025			
2.1.	Academic Architecture and other Strategic Developments in Learning & Teaching	SEN/22/22	Encl.	JWS/MK
2.2	Update on Graduate School	Presentation / Discussion	-	SML
2.3	Update on Research Excellence Framework	Presentation / Discussion	-	SML
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicated, agreement/endorsement/approval.			
3.1	Report of the Pro-Chancellor Selection Committee	SEN/22/23	Encl.	RAW
3.2	Report of External Appointments and Internal Promotions	SEN/22/24	Encl.	RPC
3.3	Annual Institutional Quality Report to the Scottish Funding Council	SEN/22/25	Encl.	JWS
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting. Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate			
4.1.	Senate Committee for Interim Business and Effectiveness: Report of meeting held on 07 June 2022	SEN/21/26	Encl.	RAW
4.2.	Ordinances and Regulations Committee: Report of meetings held on 02 June 2022	SEN/21/27	Encl.	AH
4.3.	University Committee for Learning and Teaching: Report of meetings held on 04 May 2022	SEN/21/28	Encl.	JWS
5	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.			

DATES OF FUTURE MEETINGS

Wednesday, 15 September 2021 - TBC

Wednesday, 24 November 2021

Thursday, 27 January 2022

Wednesday, 27 April 2022

Thursday, 16 June 2022

Wednesday, 21 September 2022