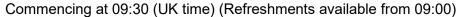
Wednesday 11 September 2019



Venue: The North Pod, Edinburgh Business School building, Edinburgh Campus



Preceded at 8.30 am on the Edinburgh campus by Launch of Learning and Teaching Academy

AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1.	Welcome and Apologies	-	-	JJ
1.2.	Minutes of Previous Meeting: 12 June 2019	-	Encl.	JJ
1.3.	Action Log and Matters Arising	SEN/19/24	Encl.	JJ
1.4.	Report from the Chair	SEN/19/25	Encl.	JJ
2	DELIVERY OF STRATEGY 2025			
2.1.	Strategic Theme: Building flourishing communities Update on Staff Engagement	Presentation	-	GH
2.2.	Strategic Theme: Excelling in research and enterprise Research Futures Academy	Presentation	-	GP / J Kennedy
2.3.	Strategic Theme: Building flourishing communities Student Partnership Agreement 2019/20	Presentation	-	JWS / RS
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicate	ed, agreement/end	orsement/a	approval.
3.1.	Strategic Theme: Being a global, connected university			
	Governance: a) Update on Governance Effectiveness Review Outcomes	SEN/19/26	Encl.	AMDP
	b) Roles and Responsibilities of Senators			AMDP / PC
3.2.	Strategic Theme: Pioneering in education			n. 4.00 /
3.2.				
3.2.	Academic Quality: a) Annual Report to the Scottish Funding Council on institution-led review and enhancement activities	SEN/19/27	Encl.	JWS / MK

Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting.

Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate

4.1. Ordinances and Regulations Committee matters considered by SEN/19/29 Encl. AMacd correspondence, i.e. proposed modifications to:

Ordinance J2 Appointment of the Vice-Principal (Dubai);

Regulation 3 Modular First Degrees;

Regulation 48 Higher Degrees of Master (Taught); and

Regulation 48A Higher Degrees of Master (Taught – HWU Online).

4.2. Senate Committee for Interim Business and Effectiveness: Report SEN/19/30 Encl. JJ from Meeting held on 28 August 2019

Wednesday 12 June 2019



4.3. University Committee for Research and Innovation: Report from SEN/19/31 Encl. GP Meeting held on 22 August 2019

4.4. University Committee for Learning and Teaching:

Encl.

Report from Meeting held on 4 September 2019
 Widening Participation Strategy (* discussion requested)
 SEN/19/32 Encl. JWS
 JWS

4.5. University Committee for Quality and Standards: Report from Meeting SEN/19/33 Encl. FW

held on 19 June 2019

5 ANY OTHER BUSINESS

Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.

6 DATES OF FUTURE MEETINGS

Thursday 12 December 2019 Wednesday 26 February 2020 Thursday 23 April 2020 Wednesday 17 June 2020

Clerk: John McDermott - j.mcdermott@hw.ac.uk; +44 (0)131 451 3399

SENA-19-09-11

Thursday 12 December 2019

Commencing at 09:30 (UK time) (Refreshments available from 09:00)

Venue: The South Pod, Edinburgh Business School, Edinburgh Campus



AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	JJ
1.2	Minutes of Previous Meeting: 11 September 2019	-	Encl.	JJ
1.3	Matters Arising and Action Log	SEN/19/34	Encl.	JJ
	a) Outcome of Election to Court of member of the Senate	Verbal		
1.4	Report from the Acting Principal	SEN/19/35	Encl.	JJ
2	DELIVERY OF STRATEGY 2025			
2.1.	Strategic Theme: Pioneering in education Online and Digital Landscape	Presentation	-	JWS / GM / RMacl
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indica	stad agreement/on	dorsomont	Jannroval
	items in Fait Timee of the agenda are presented for discussion and, where indica	iteu, agreemember	uorsement	appiovai.
3.1.	Strategic Theme: Pioneering in education	SEN/19/36	Encl.	IVAC /
	Academic Quality: Review of the Academic Year	SEIN/ 19/30	EIICI.	JWS / MK
3.2.	Strategic Theme: Excelling in research and enterprise	SEN/19/37	Encl.	GP/
	Update on preparations for REF 2021			TW
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, a discussion. Members who wish to discuss any of these items are invited to notify the second of t			
4.1.	Reports from the Committees of The Senate/ Joint Committee of Ordinances and Regulations Committee: Minutes of Meeting held on	the Court and SEN/19/39	the Sena Encl.	te AMacd
	3 October 2019 and subsequent business by Correspondence			
4.1(b)	Appointment of Vice-Principal in 2020	SEN/19/38	Encl.	AMDP
4.2.	Senate Committee for Interim Business and Effectiveness: Report of Business conducted by Correspondence	SEN/19/40	Encl.	JJ
4.3.	University Committee for Learning and Teaching: Minutes of Meeting held on 6 November 2019 / ELIR4 Update for discussion	SEN/19/41	Encl.	JWS
4.4.				
	University Committee for Research and Innovation: Minutes of Meeting held on 21 November 2019	SEN/19/42	Encl.	GP
4.5.		SEN/19/42 SEN/19/43	Encl.	GP FW
4.5.4.6.	Meeting held on 21 November 2019 University Committee for Quality and Standards: Minutes of Meetings held on 25 September 2019 and 20 November 2019 / Terms of			
	Meeting held on 21 November 2019 University Committee for Quality and Standards: Minutes of Meetings held on 25 September 2019 and 20 November 2019 / Terms of Reference for discussion Honorary Degrees Working Group: Report of Meeting held on 5	SEN/19/43	Encl.	FW

Thursday 12 December 2019



Other Reports

4.9. Appointment of Academic Staff in 2019 (as per Ordinance F2) SEN/19/47 Encl. AMDP

5 ANY OTHER BUSINESS

Members who wish to raise any matter as an item of any other business must notify the Clerk at least one working day before the meeting.

6 DATES OF FUTURE MEETINGS

Wednesday 26 February 2020 Thursday 23 April 2020 Wednesday 17 June 2020













Wednesday 26 February 2020

Commencing at **09:00** (UK time) (Refreshments available from 08:40)

Venue: The NORTH Pod, Edinburgh Business School, Edinburgh Campus

AGENDA

Item		Paper Ref	Status	Presenter
1	FORMAL MATTERS			
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW
1.2	Minutes of Previous Meeting: 12 December 2019	-	Encl.	RAW
1.3	Matters Arising and Action Log	SEN/20/02	Encl.	RAW
1.4	Report from the Principal and Vice-Chancellor	SEN/20/03	Encl.	RAW
2	DELIVERY OF STRATEGY 2025			
2.1.	Strategic Themes: Globally Connected and Pioneering in Education Report on the Portfolio Modernisation	Presentation	-	Heads of School / JWS / LE
2.2.	Initial Report on the Staff Survey outcomes	Presentation	-	GH
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, a discussion. Members who wish to discuss any of these items are invited to notify the second sec			
4.1.	Reports from the Committees of The Senate/ Joint Committee of t Ordinances and Regulations Committee: Report of business conducted by correspondence	he Court and tl SEN/20/04	ne Senate Encl.	e AMacd
4.2.	Senate Committee for Interim Business and Effectiveness: Report of Meeting held on 5 February 2020	SEN/20/05	Encl.	RAW
4.3.	University Committee for Learning and Teaching: Minutes of Meeting held on 22 January 2020	SEN/20/06	Encl.	JWS
4.4.	University Committee for Quality and Standards: Minutes of Meeting held on 29 January 2020	SEN/20/07	Encl.	FW
4.5.	University Committee for Research and Innovation: Minutes of Meeting held on 6 February 2020	SEN/20/08	Encl.	GP
4.6.	Other Reports Report from Heriot-Watt representatives on the Edinburgh Universities Military Education Committee (The report is intended for information at this time. Any comments will be able to be discussed at the Senate meeting on 23 April 2020)	SEN/20/09	Encl.	MEC members
5	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other busines working day before the meeting.	s must notify the	e Clerk at	least one

DATES OF FUTURE MEETINGS

6

2019/20: Thursday 23 April 2020; Wednesday 17 June 2020.

2020/21: Wednesday 9 September 2020; Thursday 5 November 2020; Wednesday 3 February 2021;

Thursday 29 April 2021; Wednesday 16 June 2021















Thursday 23 April 2020

Commencing at 09:30 (UK time)

Venue: Meeting to be held online via Teams - all participants to join remotely

AGENDA

Item		Paper Ref	Status	Presenter		
1	FORMAL MATTERS					
1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW		
1.2	Minutes of Previous Meeting: 26 February 2020	-	Encl.	RAW		
1.3	Matters Arising and Action Log	SEN/20/10	To follow	RAW		
1.4	Report from the Principal and Vice-Chancellor	SEN/20/11	Encl.	RAW		
2	DELIVERY OF STRATEGY 2025					
2.1.	Strategic Theme: Pioneering in education / Excellence in Research and Enterprise / Globally Connected University Mitigating the Impact of COVID-19: Learning and Teaching (Paper); Research and Enterprise (Paper)	SEN/20/12a SEN/20/12b	Encl.	JWS / LE/ GP/ RM		
3	MATTERS TO CONSIDER Items in Part Three of the agenda are presented for discussion and, where indicate	ed, agreement/end	orsement/a	pproval.		
3.1	Strategic Theme: Pioneering in education / Globally Connected University Portfolio Modernisation (presentation)	-	-	JWS / LE /		
4	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, a discussion. Members who wish to discuss any of these items are invited to notify the second of t	ngreement/endorse he Clerk in good ti	ement/appr ime before	oval without the meeting.		
	Reports from the Committees of The Senate/ Joint Committee of the Court and the Senate					
4.1.	Senate Committee for Interim Business and Effectiveness: Report of Meetings held on 10 March and 17 March 2020	SEN/20/13	Encl.	RAW		
4.2.	Senate Committee for Interim Business and Effectiveness: Awards and Appointment of Dean	SEN/20/13 b	Encl.	RAW		
4.3.	Senate Committee for Interim Business and Effectiveness: Policy and Procedures - Honorary, Visiting and Emeritus Titles	SEN/20/14	Encl.	JJ		
4.4.	University Committee for Research and Innovation: Minutes of Meeting held 2 April 2020	SEN/20/16	Encl.	GP		
5	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other busines working day before the meeting.	s must notify the	e Clerk at	least one		

Over...

Thursday 23 April 2020



6 **DATES OF FUTURE MEETINGS**

2019/20: May 2020 (additional meeting (date tbc) - substantive discussion: consolidation action plans of

Staff Survey), Wednesday 17 June 2020 2020/21: Thursday 3 September 2020; Thursday 5 November 2020; Wednesday 3 February 2021

Thursday 29 April 2021; Wednesday 16 June 2021

Clerk: Lorna Kirkwood-Smith (L.A.Kirkwood-Smith@hw.ac.uk) SENA-20-04-23















Paper Ref

Status

Presenter

THE SENATE

Wednesday 17 June 2020

Commencing at 09:30 (UK time)

FORMAL MATTERS

Venue: Meeting to be held online via Teams - all participants to join remotely

AGENDA

Item

1

1.1	Chair's Welcome and Note of Apologies for Absence	-	-	RAW	
1.2	Minutes of Previous Meeting: 27 May 2020	-	Encl.	RAW	
1.3	Matters Arising and Action Log	SEN/20/20	Encl.	RAW	
1.4	Report from the Principal and Vice-Chancellor	SEN/20/21	Encl.	RAW	
2	DELIVERY OF STRATEGY 2025				
	Strategic Theme: Pioneering in education: Covid 19 recovery and Portfolio Modernisation				
2.1	Approvals Process for AY 2020/21: Course/Programme modifications	SEN/20/22	Encl.	JWS	
2.2	Portfolio Modernisation programme	Oral	-	LE	
2.3 2.4	Dubai Campus developments update report (for information) Orkney Campus developments update report (for information)	SEN/20/23 SEN/20/24	Encl. Encl.	RJM JP	
3	MATTERS TO RECEIVE Items in Part Four of the agenda are presented for receipt and, where indicated, agreement/endorsement/approval without discussion. Members who wish to discuss any of these items are invited to notify the Clerk in good time before the meeting.				
	Reports from the Committees of The Senate/ Joint Committee of t	he Court and t	he Senat	e	
3.1.	Ordinances and Regulations Committee:				
	 Report of Meeting held on 20 May 2020 Matter dealt with by correspondence on 12 June 2020 	SEN/20/26a SEN/20/26b	Encl. Encl.	ASMac	
3.2	Senate Committee for Interim Business and Effectiveness: Report of Meeting held on 3 May 2020 and matters dealt with by correspondence in May and June 2020	SEN/20/27	Encl.	RAW	
3.3	University Committee for Learning and Teaching: Minutes of Meeting held 10 June 2020	SEN/20/28	Encl.	JWS	
3.4	University Committee for Research and Innovation: Minutes of Meeting held 28 May 2020	SEN/20/29	Encl.	GP	
3.5	Discipline Committee Annual Report	SEN/20/30	Encl.	AH	
4	ANY OTHER BUSINESS Members who wish to raise any matter as an item of any other busines working day before the meeting.	s must notify th	e Clerk a	t least one	

5 DATES OF FUTURE MEETINGS

2020/21: Thursday 3 September 2020; Thursday 5 November 2020; Wednesday 3 February 2021 Thursday 29 April 2021; Wednesday 16 June 2021

Clerk: lain Dods (for June 20 meeting) (I.Dods@hw.ac.uk)