

**HERIOT-WATT UNIVERSITY
COURT STRATEGY MEETING
18 May 2023, 9.00am – 4.30pm**

Court Strategy Meeting in the Multiflex Room, National Robotarium, Edinburgh Campus

THEME: Delivering Strategy 2025; Looking Ahead to Strategy 2035

PROGRAMME

TIME:	TOPIC:
9.00 - 9.30	WELCOME COFFEE AND NETWORKING
9.30 – 11.00	<p>INTRODUCTION: LONG-TERM PLANNING AND HORIZON SCANNING</p> <p><i>Objectives:</i></p> <ul style="list-style-type: none"> - <i>To establish a shared view of the status of progress to S2025, including a forecast to the end of the strategic period, and identification of major issues and risks</i> - <i>To discuss and establish the initial shape around the process and timeline for development of S2035</i>
11.00-11.15	Break
11.15-12.45	<p>DRAFTING THE THREE-YEAR FINANCIAL PLAN: 2023-26</p> <p><i>Objectives:</i></p> <ul style="list-style-type: none"> - <i>To discuss key issues for the 3 year plan</i> - <i>To provide Court advice to the Executive as the plan is prepared</i> <p><i>To achieve a clear plan for approval of the 3 year plan for submission to SFC in June 2023</i></p>
12.45 – 14.00	LUNCH
14.00 – 15.15	<p>INSPIRING EXCELLENCE IN STUDENT EXPERIENCE</p> <p><i>Objectives:</i></p> <ul style="list-style-type: none"> - <i>To have a clear picture of what excellent looks like and reflect this into our planning and ambition for the future</i> <p><i>A sector wide view: NOUS</i></p> <ul style="list-style-type: none"> • <i>Hybrid support models</i> • <i>Wellbeing</i> <p><i>HWU systematic approach to student satisfaction</i></p> <ul style="list-style-type: none"> • <i>NSS Task Force</i> • <i>New Global Experience & Satisfaction Group</i> • <i>A Global Approach to Student Support</i> <p><i>Discussion and reflections as we set our ambition to achieve excellence in student experience</i></p>

TIME:	TOPIC:
15.15-15.30	Break
15.30 – 16.30.	GLOBAL ENVIRONMENTAL SUSTAINABILITY STRATEGY <i>Objectives:</i> <ul style="list-style-type: none">- <i>Court is briefed on progress with the GESS Commitments;</i>- <i>Court advises on the progression of our inspiring approach to Global Sustainability through the Net Zero Community Hub development</i>