



SHAPING
A GLOBALLY
CONNECTED
UNIVERSITY
TOGETHER



SHAPING
PIONEERING
EDUCATION
TOGETHER



SHAPING
EXCELLENCE
IN RESEARCH
AND ENTERPRISE
TOGETHER



SHAPING
FLOURISHING
COMMUNITIES
TOGETHER



COURT

There will be a meeting of the Court on **Wednesday 16 November 2022 from 8.30 am (UK), 12.30 pm (Dubai), 4.30 pm (Malaysia).**

I append a note of the agenda and enclose the relevant papers. **The meeting will take place via Microsoft Teams.**

Please note that papers for matters that are starred (*) are available in the 'Background Information' Admincontrol folder.

Ruth Moir, University Secretary

AGENDA

Item	Paper Ref	Status
1. FORMAL MATTERS		
1.1 Welcome, Apologies and Declaration of Interests	-	-
1.2 Minutes of the meeting of the Court held on 29 September 2022	-	Encl.
1.3 Court Actions Log and Matters Arising	-	Encl.
- Update on Study World court case	-	Verbal
2. DELIVERING STRATEGY 2025		
2.1 Remarks from the Chair of Court	-	Verbal
2.2 Report from the Student Union	Ct8/22/49	Encl.
2.3 Report from the Finance Committee	Ct8/22/50	Encl.
- Terms of Reference		
- Finance Assurance Report		
- Update on Global Research Institutes		
- Global College Briefing	-	Presentation
- Forward Agenda Plan		
2.4 Borders Campus	Ct8/22/51	Encl.
2.5 Principal's Report to Court with Foreword (Ct8/22/52	To follow
- 1821 Appeal Closure		
- Priorities arising from the Executive Away Days (August 2022)		
- Update on Strategy Milestones		
2.6 The Campaign for Heriot-Watt University – Progress Report	Ct8/22/53	Encl.

3. STRATEGY 2025: BUILDING FLOURISHING COMMUNITIES / A GLOBALLY CONNECTED UNIVERSITY

- | | | | |
|-----|---|-----------|-------|
| 3.1 | Report from the Audit and Risk Committee
- One-year extension to EY's term as External Auditors
- Annual Procurement Report
- Update on External Audit | Ct8/22/54 | Encl. |
| 3.2 | Report from the Remuneration Committee
- Terms of Reference and Assurance Check | Ct8/22/55 | Encl. |
| 3.3 | Report from the Staff Committee | Ct8/22/56 | Encl. |

4. GOVERNANCE MATTERS 12.00pm – 12.15pm

- | | | | |
|-----|--|-----------|-------|
| 4.1 | Report from the Governance and Nominations Committee
- Subsidiary Companies Review Group Terms of Reference / Director Appointments
- Court Equality and Diversity Statement
- GNC Terms of Reference and Assurance Check
- Succession Planning
- Deputy Chair of Court Appointment
- EBS Advisory Board Future Arrangements | Ct8/22/57 | Encl. |
|-----|--|-----------|-------|

5. ANY OTHER BUSINESS

- | | | | |
|-----|---|-----------|--------|
| 5.1 | Court Forward Agenda Plan (as at November 2022) | Ct8/22/58 | Encl. |
| 5.2 | Closing remarks | - | Verbal |

6. DATE OF NEXT MEETING

- Wednesday 7 December 2022 (Strategy Day (with some regular Court business) followed by dinner)

